Committee/Meeting:	Date:	Classification:	Report No:
HR Committee	22 October 2014	Unrestricted	
Report of:		Title:	
Corporate Director (Resources)		Quarterly report – new	starters
Originating officer(s) Simon Kilbey, Service Head (Human Resources & Workforce Development)		Wards Affected: All	

Lead Member	Cabinet Member for Resources
Community Plan Theme	All
Strategic Priority	Work efficiently and effectively as one Council

#### 1. **SUMMARY**

- 1.1 This is a standing report, provided on a regular basis to HR Committee to report quarterly new starters' information. This report covers both the periods Quarter 4 2013/14 (January March 2014) and Quarter 1 2014/15 (April June 2014).
- 1.2 This report provides quarterly employment information on new starters for the periods January March 2014 (Appendices 1a, 2a and 3a) and April June 2014 (Appendices 1b, 2b, and 3b).
- 1.3 Information relating to interns and trainees for the period January March 2014 is included as Appendix 4. There were no interns or trainees taken on during the period April June 2014.
- 1.4 To enable longer term trends in recruitment to be identified, the equalities information for all periods from April 2012 to June 2014 is given as Appendix 5. Additionally, information relating to the full year 2013/14 is provided as Appendix 6.

#### 2. **DECISIONS REQUIRED**

HR Committee is recommended to:-

2.1 Consider the report, which is provided for information.

#### 3. REASONS FOR THE DECISIONS

3.1 The report is provided for information.

#### 4. ALTERNATIVE OPTIONS

4.1 There are no alternative options.

#### 5. BACKGROUND

The HR committee held on on 29<sup>th</sup> February 2012 requested that it receive regular reports providing quarterly details of new starters including a breakdown by equality strands. This report also incorporates additional information requested by subsequent HR Committee meetings.

#### 6. INFORMATION AND ANALYSIS

- 6.1 All statistical information provided relates to staff directly employed by the Council, including iTRES workers; it does not include agency workers.
- Details on the numbers, job titles, directorate and service area of new starters for Q4 2013/14 and Q1 2014/15, together with equalities, demographics breakdowns and trend information are attached (Appendices 1a & b, 2a & b and 3a & b).
- During Quarter 4 2013/14 the Council took in-house, through TUPE transfer, 116 employees of Majlish Homecare service. Information relating to equalities strands ('protected characteristics') of the staff was almost entirely lacking. As this was a 'one-off' and skews the new starter figures, they have been excluded from the statistical information here supplied.
- 6.4 Excluding these staff, there were 87 new starters during the period. The majority of these posts are front line, including Tutors and Kitchen Assistants. During Quarter 1 2014/15 there were 122 new starters the majority being front line, including Youth Workers, THAMES Tutors and Kitchen Assistants (Appendices 1a and 1b).
- All recruitment is subject to formal approval at People Board prior to advertising. People Board are reviewing requests to fill positions with regard to the current Employee Options Programme and the beginnings of the 2014/15 round of restructures across the Council. Therefore, in the main, only front line posts or those requiring specialist skills and need to be filled are currently being recruited to. All requests to fill posts require a business case from the managers to justify recruitment.
- There were 2 graduates and 2 apprentices recruited during Quarter 4 2013/14, information about whom is provided within the general statistics. No graduates or apprentices were taken on during Quarter 2014/15.
- 6.7 Trend information by equalities strands, in both numeric and graphic form is provided as Appendix 5 and data for the full year 2013/14 is supplied as Appendix 6.

6.8 The numbers of new starters for the period July 2012 to date are as follows:

Number of New Starters, Q2 2012/13 - Q1 2014/15							
Q2, 2012/13	Q3, 2012/13	Q4, 2012/13	Q1, 2013/14	Q2, 2013/14	Q3, 2013/14	Q4, 2013/14	Q1, 2014/15
91	149	116	125	127	81	87	122

The reason for the reduced numbers of new starters in Q2 2013/14 and Q1 2014/15 is that the recruitment of (for example) youth workers and tutors tends to take place in blocks rather than spread evenly throughout the year. This causes bulges in the numbers of new starters in the quarters in which such recruitment takes place and a corresponding reduction in the number of new starters in the quarters where such recruitment does not occur.

Recently, LPG have increased the numbers of starters on fixed term contracts as a way of reducing the number of (more expensive) agency workers. This is reflected in the Q1 2014/15 figure.

6.10 The numbers and percentages of new starters to each Directorate during Q4 2013/14 and Q1 2014/15 are as follows:

	Jan - March 2014		Apr - June 2014	
	Number	%	Number	%
Communities Localities and Culture	32	36.8	44	36.1
Development & Renewal	6	6.9	5	4.1
Education, Social Care & Wellbeing	44	50.6	51	41.8
Law, Probity & Governance	2	2.3	13	10.7
Resources	3	3.4	9	7.4
Total	87	100.0	122	100.0

- 6.11 The pattern across the Directorates reflects both the numbers of employees in each of the Directorates and the number of front line jobs as a percentage of staff numbers.
- 6.12 As part of the WFTRC action plan, the Council has in place various work experience schemes including:
  - intern scheme for young adults in the Leaving Care Service,
  - Learning Disability Pre-apprenticeships
  - Skillsmatch traineeships
  - Working Start
  - Trainee Placement

These tend to be relatively short term work placements, often agreed through local organisations and offered to local young people. A total of 16 people undertook work experience of this kind during Quarter 4 2013/14 (Appendix 4). There were no such placements in Quarter 1 2014/15. As previously agreed at HR Committee, the council will be seeking to increase representation across wider community groups via the Workforce to Reflect the Community Action Plan.

- 6.13 In addition over 50 work experience placements per year are offered for local school students, usually for very short periods (typically 2 weeks). Detailed equality data about participants is not recorded by the Council.
- 6.14 For comparison purposes, information from the 2011 census on the ethnic and gender breakdown for the population of Tower Hamlets (all ages and nominal working age) is as follows:

	Age 18	Age 18 to		
All Residents	to 64	64	All Ages	All Ages
All categories: Ethnic group	183,430	100.0%	254,096	100.0%
White	65,499	35.7%	83,269	32.8%
Other White	28,978	15.8%	31,550	12.4%
Mixed/multiple ethnic group	6,106	3.3%	10,360	4.1%
Asian/Asian British (excluding Bangladeshi)	19,719	10.8%	23,124	9.1%
Bangladeshi	46,406	25.3%	81,377	32.0%
Black/African/Caribbean/Black British	12,137	6.6%	18,629	7.3%
Other ethnic group	4,585	2.5%	5,787	2.3%

<sup>\*</sup>Information as at March 2011

		Age 18 to		
All Residents	Age 18 to 64	64	All Ages	All Ages
Male	95,685	52.2	130,906	51.5
Female	87,745	47.8	123,190	48.5
Total	183,430	100.0	254,096	100.0

<sup>\*</sup>Information as at March 2011

6.15 During the same two quarters, the ethnicities of new starters were:

Ethnicity	Jan - Mar 2014	Apr – Jun 2014
Bangladeshi	22%	30%
Black	13%	15%
White	48%	47%

Within the overall Council workforce the respective percentages are 23% (Bangladeshi), 22% (Black) and 44% (White). There are, however, significant variations from quarter to quarter due to the relatively small number of recruitment exercises taking place in each quarter. For example, quarterly White recruitment within the last 2 years has fluctuated between 30% and 52% of the quarterly total, whilst the range in the recruitment of Bangladeshi staff is from 20% to 36% of the quarterly totals.

6.16 During the full year 2013/14, 58% of new starters were LBTH residents, though the figure fell to 44% in Quarter 4 2013/14 and 49% in Quarter 1 2014/15.

- 6.17 Nonetheless, during the year 2013/14, 420 borough residents were appointed to Council jobs. Trend information is supplied in Appendix 5 and in future reports, when data is available for a longer period, demographic trends will be analysed. Resident information has only been collected since April 2013.
- 6.18 In comparison with the demographics for working age LBTH residents, over the previous 12 months Bangladeshis, who represent 25% of the Borough's working age population, accounted for 27% of new starters. The number of White new starters and Black new starters were 48% and 16% respectively, whilst the corresponding percentages within the Borough's working age population were 51% and 7%.
- 6.19 For the year 2013/14, 61.4% of new starters were women, broadly reflecting the current makeup of the Council workforce, though not, of course, the Borough population. Similarly the salary of new starters is heavily skewed towards the lower paid, reflecting the current distribution of salaries amongst the workforce and recruitment to front line posts.
- While the new starters detailed above have an impact on the Council's Workforce to Reflect the Community targets, this is only one factor; the number of people exiting the organisation will have an equally significant impact.

#### 7. FINANCE COMMENTS

7.1 There are no financial implications as a direct result of this report.

#### 8. LEGAL COMMENTS

8.1 Section 112 of the Local Government Act 1972 provides that a local authority must appoint such officers as it thinks necessary for the proper discharge by the authority of its functions.

#### 9. ONE TOWER HAMLETS COMMENTS

- 9.1 All posts are recruited to on merit.
- 9.2 New starters have an impact on the Council's targets with regards to achieving a Workforce to Reflect the Community.

#### 10. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

10.1 There are no implications.

#### 11. RISK MANAGEMENT IMPLICATIONS

11.1 There are no direct risks as a result of this report.

#### 12. CRIME AND DISORDER REDUCTION IMPLICATIONS

12.1 There are no implications.

#### 13. <u>EFFICIENCY STATEMENT</u>

13.1 No changes to service delivery or the use of resources are proposed.

#### 14. <u>APPENDICES</u>

- Appendix 1a New Starters, Quarter 4 2013/14, January March 2014
- Appendix 1b New Starters, Quarter 1 2014/15, April June 2014
- Appendix 2a New starters by equality strands, Quarter 4 2013/14, January March 2014
- Appendix 2b New Starters by equality strands, Quarter 1 2014/15, April June 2014
- Appendix 3a Demographics of New Starters, Quarter 4 2013/14, April June 2014
- Appendix 3b Demographics of New Starters, Quarter 1 2014/15, January March 2014
- Appendix 4 Interns/Trainees by equality strands, Quarter 4 2013/14, January March 2014
- Appendix 5 New starters, trends by percentage, April 2012 June 2014
- Appendix 6 New starters equalities information, full year 2013/14

Local Government Act, 1972 Section 100D (As amended)
List of "Background Papers" used in the preparation of this report

Brief description of "background papers" Name and telephone number of holder and address where open to inspection.

None N/A

## Appendix 1a

### New starters, Quarter 4 2013/14, January – March 2014

	LBTH Start Date	Post	Directorate	Division	Service
1902/2014 First Language Assessor	03/02/2014	First Language Assessor	CL & C	Culture, Learning and Leisure	Community Languages
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	24/02/2014	Commissioning Manager	ESC & W	Commissioning and Health	Children's Commissioning Team Commissioning Mental Health

## Appendix 1a (continued)

LBTH Start Date	Post	Directorate	Division	Service
03/02/2014	Centre Manager (MSCC)	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
01/03/2014	Holiday Childcare Scheme Worker	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
10/03/2014	Play and Learning Worker (SW)	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
24/03/2014	Holiday Childcare Scheme Worker	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
10/03/2014	Holiday Childcare Scheme Worker	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
31/03/2014	Office Assistant & Receptionist (NE)	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
06/01/2014	Teacher - Sensory Impairment (SLS)	ESC & W	Learning & Achievement	Support For Learning Service
24/02/2014	Head of Behaviour Support SLS	ESC & W	Learning & Achievement	Support For Learning Service
17/03/2014	Healthy Lives Advisor (Teen Pregnancy)	ESC & W	Learning & Achievement	Support For Learning Service
03/02/2014	MIS Data Quality Officer	ESC & W	Resources	Children's Information Systems
10/02/2014	Float Kitchen Assistant	ESC & W	Resources	Contract Services
25/02/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
03/02/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
25/02/2014	Kitchen Assitant	ESC & W	Resources	Contract Services
25/02/2014	Float Kitchen Assistant	ESC & W	Resources	Contract Services
03/03/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
03/03/2014	Kitchen Assistant - Marner	ESC & W	Resources	Contract Services
03/03/2014	Float Kitchen Assistant	ESC & W	Resources	Contract Services
17/03/2014	Float Kitchen Assistant	ESC & W	Resources	Contract Services
17/03/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
17/03/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
24/03/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
24/03/2014	Float Kitchen Assistant	ESC & W	Resources	Contract Services
20/01/2014	Monitoring Officer	LP & G	Director of Law, Probity & Governance	
17/03/2014	Senior Data Analyst & Administrator	LP & G	Director of Law, Probity & Governance	Elections
24/02/2014	Finance Compliance Assistant	Resources	Financial Services, Risk & Accountability	Financial Systems & Control
03/03/2014	Business & Administration Apprentice Lv2	Resources	Human Resources & Workforce Development	Operations
03/03/2014	Business & Administration Apprentice Lv2	Resources	Human Resources & Workforce Development	Operations

## Appendix 1b

### New starters, Quarter 1 2014/15, April – June 2014

LBTH Start				
Date	Post Long Desc	Directorate	Division	Service
28/05/2014	C Festival & Events Officer	CL & C	Culture, Learning and Leisure	Arts Parks & Events
	Modern Foreign Language Tutor	CL & C	Culture, Learning and Leisure	Community Languages
	Modern Foreign Language Tutor	CL & C	Culture, Learning and Leisure	Community Languages
23/04/2014	Part Time Tutor LLL	CL & C	Culture, Learning and Leisure	Idea Stores & Lifelong Learning
28/04/2014	ESOL Tutor	CL & C	Culture, Learning and Leisure	Idea Stores & Lifelong Learning
14/05/2014	ESOL Tutor	CL & C	Culture, Learning and Leisure	Idea Stores & Lifelong Learning
	Sessional Tutor (LLL) ESOL	CL & C	Culture, Learning and Leisure Public Realm	Idea Stores & Lifelong Learning Clean and Green
	Green Team Operative School Crossing Patrol Officer	CL & C	Public Realm	Transportation & Highways
	Food Safety Officer	CL & C	Safer Communities	Consumer & Business Regulations
01/05/2014	Smoke Free Technical Officer	CL & C	Safer Communities	Consumer & Business Regulations
	Env Health Off Level 2 (FS)	CL & C	Safer Communities	Consumer & Business Regulations
16/06/2014	Tobacco Control Officer	CL & C	Safer Communities	Consumer & Business Regulations
30/06/2014	Tow er Hamlets Enforcement Officers	CL & C	Safer Communities	Enforcement, Intervention & Markets
01/05/2014	Contaminated Land Officer	CL & C	Safer Communities	Env Health & Env Protection
19/05/2014	Zero Emissions Network Officer	CL & C	Safer Communities	Env Health & Env Protection
01/04/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
	Youth Worker	CL & C	Safer Communities	Youth & Community Services
	DOE Youth Worker in Charge	CL & C	Safer Communities	Youth & Community Services
	Targeted Support Case Worker	CL & C	Safer Communities	Youth & Community Services
01/04/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
07/04/2014	Youth Worker Outdoor Education Manager	CL & C	Safer Communities Safer Communities	Youth & Community Services
14/04/2014 10/04/2014	Outdoor Education Manager Youth Worker	CL & C		Youth & Community Services
	Youth Worker Youth Worker	CL & C	Safer Communities Safer Communities	Youth & Community Services  Youth & Community Services
06/05/2014	Youth Worker	CL & C	Safer Communities Safer Communities	Youth & Community Services
14/05/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
	Youth Worker	CL & C	Safer Communities	Youth & Community Services
14/05/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
14/05/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
14/05/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
14/05/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
14/05/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
	Youth Worker	CL & C	Safer Communities	Youth & Community Services
03/06/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
02/06/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
02/06/2014	Youth Worker Youth Worker	CL & C	Safer Communities Safer Communities	Youth & Community Services
04/06/2014	Youth Worker	CL & C	Safer Communities Safer Communities	Youth & Community Services Youth & Community Services
04/06/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
02/06/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
16/06/2014	Youth Worker	CL & C	Safer Communities	Youth & Community Services
12/05/2014	Support Services Officer	CL & C	Strategy, Resources & Olympic Impacts	Str & Bus Dev-Culture, EC & S Planning
19/05/2014	Support Services Officer	CL & C	Strategy, Resources & Olympic Impacts	Str & Bus Dev-Culture, EC & S Planning
09/06/2014	Admin Officer (BSF)	D&R	Asset Management	Business Support
	Options & Prevention Officer 3	D&R	Housing Options	Options and Prevention and Assessments
	Graduate Planner	D&R	Planning & Building Control	Development
	s106 Planning Obligation Officer	D&R	Planning & Building Control	Infrastructure Planning Team
02/05/2014	Working Start Trainee	D&R	Adulta Casial Cara Carrier	Detatched Posts - Reporting Purposes
02/06/2014 30/06/2014	Social Worker Mental Health (BG) 1	ESC & W	Adults Social Care Services	Community Mental Health Services
	D Social Worker Rehabilitation Officer 00	ESC & W	Adults Social Care Services	Community Mental Health Services
12/05/2014 04/06/2014	Day Centre Officer (Russia Lane DC) 3	ESC & W	Adults Social Care Services Adults Social Care Services	Longer Term Support  Reablement and Resources
02/06/2014	Day Centre Officer (Russia Lane DC) 2	ESC & W	Adults Social Care Services Adults Social Care Services	Reablement and Resources
01/05/2014	D Practice Manager (AAW) 00	ESC & W	Children's Social Care	Assessment & Early Intervention
22/04/2014	Children's Independent Reviewing Officer	ESC & W	Children's Social Care	Child Protection and Reviewing
07/04/2014	Practice Manager (Assess) (35 hour post)	ESC & W	Children's Social Care	Children's Resources
01/04/2014	FIP Project Worker	ESC & W	Children's Social Care	Family Interventions Service
01/04/2014	FIP Project Worker	ESC & W	Children's Social Care	Family Interventions Service
23/04/2014	Social Worker	ESC & W	Children's Social Care	Family Support & Protection
01/04/2014	Family Link Support Worker (Casual)	ESC & W	Children's Social Care	Integ Servs Children with Disabilities
01/04/2014	Family Link Support Worker (Casual)	ESC & W	Children's Social Care	Integ Servs Children with Disabilities
07/04/2014	AT Strategy Manager	ESC & W	Director's Services	AHWB Strategy, Policy & Performance
07/04/2014	Family Support Worker (SW)	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
28/04/2014	IPS Team Leader	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
09/06/2014	Family Support Worker	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
02/06/2014	Healthy Lives Advisor (Primary PSHE)	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11
04/06/2014	Portage Worker TTO 2	ESC & W	Learning & Achievement	Learning and Achievement - Birth to 11

## Appendix 1b (continued)

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LBTH Start				
Date	Post Long Desc	Directorate	Division	Service
22/04/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
22/04/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
01/05/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
06/05/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
06/05/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
14/05/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
06/05/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
12/05/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
06/05/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
11/06/2014	Thames Tutor	ESC & W	Learning & Achievement	Music Service/Arts Education
04/06/2014	Thames Tutor A	ESC & W	Learning & Achievement	Music Service/Arts Education
04/06/2014	THAMES TUTOR A	ESC & W	Learning & Achievement	Music Service/Arts Education
24/05/2014	Teacher for Inclusion Support	ESC & W	Learning & Achievement	Support For Learning Service
01/04/2014	Public Health Procurement Admin Support	ESC & W	Public Health	
27/05/2014	MIS Data Quality Officer	ESC & W	Resources	Children's Information Systems
27/05/2014	Schools ICT Engineer	ESC & W	Resources	Children's Information Systems
22/04/2014	Ass Team Leader & Cat Tech Supp Off	ESC & W	Resources	Contract Services
22/04/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
22/04/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
22/04/2014	Float Kitchen Assistant	ESC & W	Resources	Contract Services
22/04/2014	Float Kitchen Assistant	ESC & W	Resources	Contract Services
23/04/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
22/04/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
22/04/2014	John Scurr KA	ESC & W	Resources	Contract Services
23/04/2014	Canon Barnett KA	ESC & W	Resources	Contract Services
06/05/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
23/04/2014	Marner KA	ESC & W	Resources	Contract Services
16/05/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
09/06/2014	Kitchen Assistant	ESC & W	Resources	Contract Services
02/06/2014	Harry Gosling KA	ESC & W	Resources	Contract Services
02/06/2014	English Martyrs KA	ESC & W	Resources	Contract Services
16/06/2014	Business Finance Partner (ESCW)	ESC & W	Resources	ESCW Finance
17/06/2014	Generic Registration&Citizenship Officer	LP&G	Director of Law, Probity & Governance	Democratic Services
23/06/2014	Generic Reg&Citizenship Off - Sessional	LP&G	Director of Law , Probity & Governance	Democratic Services
23/06/2014	Generic Reg&Citizenship Off - Sessional	LP&G	Director of Law, Probity & Governance	Democratic Services
23/06/2014	Generic Reg&Citizenship Off - Sessional	LP&G	Director of Law , Probity & Governance	Democratic Services
16/04/2014	Temporary Law yer Enforcement & Litigation	LP&G	Director of Law , Probity & Governance	Legal Services
22/04/2014	Trainee Solicitor	LP & G	Director of Law , Probity & Governance	Legal Services
22/04/2014	Trainee Solicitor	LP&G	Director of Law, Probity & Governance	Legal Services
22/04/2014	Trainee Solicitor	LP&G	Director of Law , Probity & Governance	Legal Services
22/04/2014	Trainee Solicitor	LP&G	Director of Law , Probity & Governance	Legal Services
30/05/2014	Senior Law yer - Social Care	LP&G	Director of Law, Probity & Governance	Legal Services
18/06/2014	Legal Support Officer	LP&G	Director of Law, Probity & Governance	Legal Services
13/06/2014	Temporary Senior Contracts Lawyer	LP&G	Director of Law, Probity & Governance	Legal Services
23/06/2014	Housing Services Lawyer	LP&G	Director of Law, Probity & Governance	Legal Services
28/04/2014	Revenues Assistant (Recovery) 06	Resources	Customer Access & ICT	Revenue Services
07/04/2014	Investment & TReasury Manager	Resources	Financial Services, Risk & Accountability	Chief Accountant
28/04/2014	Financial Systems Manager	Resources	Financial Services, Risk & Accountability	Financial Systems & Control
14/04/2014	Intelligence Assistant	Resources	Financial Services, Risk & Accountability	Risk Management
09/06/2014	Corporate Anti-Fraud Investigator	Resources	Financial Services, Risk & Accountability	Risk Management
23/06/2014	Senior Auditor 8	Resources	Financial Services, Risk & Accountability  Financial Services, Risk & Accountability	Risk Management
09/06/2014	In-House Temporary Resourcing Team Admin	Resources	HR & WD	Operations
02/06/2014	In-House Temporary Resourcing Team Admin	Resources	HR & WD	Operations
01/06/2014	Counsellor-Coach	Resources	HR & WD	Operations
01/00/2014	COULISCHOI-COACII	nesources	I IL OL MAD	Орегация

### Appendix 2a

# New Starters by equality strands, Quarter 4 2013/14, January - March

Gender	Number	%
Female	56	64.37
Male	31	35.63
Total	87	100.00

Age	Number	%
<=20	1	1.15
21-24	8	9.20
25-34	34	39.08
35-44	24	27.59
		27100
45-49	8	9.20
50-54	5	5.75
55-59	3	3.45
60-64	2	2.30
65+	2	2.30
Total	87	100.00

Ethnicity	Number	%
Asian	9	10.34
Bangladeshi	19	21.84
Black	11	12.64
Mixed	3	3.45
Other	3	3.45
White	42	48.28
Total	87	100.00

Sexuality	Number	%
Bisexual	1	1.15
Decline to		
State	12	13.79
Gay	1	1.15
Heterosexual	73	83.91
Total	87	100.00

Religion	Number	%
Christian	25	28.74
Decline to		
State	10	11.49
Muslim	25	28.74
No religion	23	26.44
Other	4	4.60
Total	87	100.00

LBTH Resident	Number	%
Resident	39	44.83
Non-resident	48	55.17
Total	87	100.00

Number	%
18	20.69
22	25.29
21	24.14
9	10.34
17	19.54
87	100.00
	18 22 21 9

Disablility	Number	%
Not Disabled	71	81.61
Declined to state		
	10	11.49
Disabled	6	6.90
Total	87	100.00

Note 1: Categories with 0 returns are excluded from all tables

Note 2: Casual/Hourly Paid are primarily tutors and holiday childcare scheme workers, working for specific periods – e.g. school holidays.

### Appendix 2b

### New Starters by equality strands, Quarter 1 2014/15, April – June 2014

Gender	Number	%
Female	71	58.20
Male	51	41.80
Total	122	100.00

Age	Number	%
<=20	5	4.10
21-24	15	12.30
25-34	57	46.72
35-44	28	22.95
45-49	6	4.92
50-54	4	3.28
55-59	5	4.10
60-64	2	1.64
Total	122	100.00

Ethnicity	Number	%
Asian	6	4.92
Bangladeshi	37	30.33
Black	15	12.30
Mixed	5	4.10
White	57	46.72
Missing	2	1.64
Total	122	100.00

Sexuality	Number	%
Bisexual	3	2.46
Declined to		
State	13	10.66
Gay	2	1.64
Heterosexual	102	83.61
Lesbian	2	1.64
Total	122	100.00

Religion	Number	%
Buddhist	1	0.82
Christian	29	23.77
Decline to State	5	4.10
Hindu	1	0.82
Muslim	51	41.80
No religion	32	26.23
Other	3	2.46
Total	122	100.00

LBTH Resident	Number	%
Resident	60	49.18
Non-Resident	62	50.82
Total	122	100.00

Salary	Number	%
£20,000 - £29,999	27	22.13
£30,000 - £39,999	21	17.21
£40,000 - £49,999	12	9.84
£50,000+	1	0.82
<=£20,000	38	31.15
Casual/Hourly Paid	23	18.85
Total	122	100.00

Disability	Number	%
Not Disabled	110	90.16
Declined to State	9	7.38
Disabled	3	2.46
Total	122	100.00

Note1: Categories with 0 returns are excluded from all tables

Note 2: Casual/Hourly Paid are primarily tutors and youth workers, working for specific periods – e.g. school holidays.

### Appendix 3a

### Demographics of New Starters, Quarter 4 2013/14, January – March 2014

Sexuality	Bisexu al	%	Gay	%	Heteros exual	%	Decline d to State	%	Total
Not LBTH	1	100	1	100	40	54.7945205	6	50	48
LBTH Resident	0	0	0	0	33	45.2054795	6	50	39
Total	1	100	1	100	73	100	12	100	87

Gender	F	%	М	%	Total
Not LBTH	35	62.5	13	41.9355	48
LBTH Resident	21	37.5	18	58.0645	39
Total	56	100	31	100	87

Disability	Not Disabl ed	%	Disabl ed	%	Decline to State	%	Total
Not LBTH	44	61.972	0	0	4	40	48
LBTH Resident	27	38.028	6	100	6	60	39
Total	71	100	6	100	10	100	87

Ethnicity	Asian	%	Bangla deshi	%	Black	%	Mixed	%	Other	%	White	%	Total
Not LBTH Resident	6	66.667	6	31.5789	7	63.6363636	1	3.333	0	0	28	66.67	48
LBTH Resident	3	33.3	13	68.4211	4	36.3636364	2	66.666	3	100	14	33.33	39
Total	9	100	19	100	11	100	3	100	3	100	42	100	87

Salary	£20,00 0 - £29,99	%	£30,00 0 - £39,99	%	£40,000 - £49,999	%	<£20,00 0	%	Casual/ hourly paid	%	Total
Not LBTH	10	45.455	13	61.90	5	55.56	7	38.8889	13	76.5	48
LBTH Resident	12	54.545	8	38.10	4	44.44	11	61.1111	4	23.5	39
Total	22	100	21	100.00	9	100.00	18	100	17	100	87

Age	<=20	%	21-24	%	25-34	%	35-44	%	45-49	%	50-54	%	55-59	%	60-64	%	65+	%	Total	%
Not LBTH	0	0.00	2	25.00	19	55.88	15	62.50	4	50.00	4	80.00	2	66.67	1	50.00	1	50.00	48	55.17
LBTH Resident	1	100.00	6	75.00	15	44.12	9	37.50	4	50.00	1	20.00	1	33.33	1	50.00	1	50.00	39	44.83
Total	1	100.00	8	100.00	34	100.00	24	100.00	8	100.00	5	100.00	3	100.00	2	100.00	2	100.00	87	100.00

Resident	Christi an	%	Declin e to State		Muslim	%	No religion	%	Other	%	Total	%
Not LBTH	17	68.00	7	70.00	7	28.00	15	65.22	2	50.00	48	55.17
LBTH Resident	8	32.00	3	30.00	18	72.00	8	34.78	2	50.00	39	44.83
Total	25	100.00	10	100.00	25	100.00	23	100.00	4	100.00	87	100.00

### Appendix 3b

### Demographics of New Starters, Quarter 1 2014/15, April – June 2014

Sexuality	Bisexual	%	Decline to State		Gay	%	Heterose xual	%	Lesbian	%	Total	%
Not LBTH Resident	2	66.7	9	69.2	1	50.0	48	47.1	2	100.0	62	50.8
LBTH Resident	1	33.3	4	30.8	1	50.0	54	52.9	0	0.0	60	49.2
Total	3	100.0	13	100.0	2	100.0	102	100.0	2	100.0	122	100.0

Gender	F	%	M	%	Total	%
Not LBTH Resident	36	50.7	26	51.0	62	50.8
LBTH Resident	35	49.3	25	49.0	60	49.2
Total	71	100.0	51	100.0	122	100.0

Di	Not		Disable		Declined			
Disability	Disabled	%	d	%	to State	%	Total	%
Not LBTH Resident	56	50.9	2	66.7	4	44.4	62	50.8
LBTH Resident	54	49.1	1	33.3	5	55.6	60	49.2
Total	110	100.0	3	100.0	9	100.0	122	100.0

Ethnicity			Bangla													
Ethinicity	Asian	%	deshi	%	Black	%	Mixed	%	Other	%	White	%	Missing		Total	%
Not LBTH Resident	5	83.3	12	32.4	9	60.0	0	0.0	0	0.0	34	59.6	2	100.0	62	50.8
LBTH Resident	1	16.7	25	67.6	6	40.0	5	100.0	0	0.0	23	40.4	0	0.0	60	49.2
Total	6	100.0	37	100.0	15	100.0	5	100.0	0	0.0	57	100.0	2	100.0	122	100.0

Salary	<=£20,0		£20,000 -		£30,000 -		£40,000 -		£50,000		Casual/ Hourly			
	00	%	£29,999	%	£39,999	%	£49,999	%	+	%	Paid	%	Total	%
Not LBTH Resident	8	21.1	10	37.0	17	81.0	10	83.3	1	100.0	16	69.6	62	50.8
LBTH Resident	30	78.9	17	63.0	4	19.0	2	16.7	0	0.0	7	30.4	60	49.2
Total	38	100.0	27	100.0	21	100.0	12	100.0	1	100.0	23	100.0	122	100.0

Age	<=20	%	21-24	%	25-34	%	35-44	%	45-49	%	50-54	%	55-59	%	60-64	%	Total	%
Not LBTH Resident	0	0.0	5	33.3	29	50.9	16	57.1	2	33.3	4	100.0	4	80.0	2	100.0	62	50.8
LBTH Resident	5	100.0	10	66.7	28	49.1	12	42.9	4	66.7	0	0.0	1	20.0	0	0.0	60	49.2
Total	5	100.0	15	100.0	57	100.0	28	100.0	6	100.0	4	100.0	5	100.0	2	100.0	122	100.0

			Christia		Decline						No					
Religion	Buddhist	%	n	%	to State	%	Hindu	%	Muslim	%	religion	%	Other	%	Total	%
Not LBTH Resident	0	0.0	19	65.5	4	75.0	1	100.0	18	35.3	19	59.4	1	33.3	62	50.8
LBTH Resident	1	100.0	10	34.5	1	25.0	0	0.0	33	35.3	13	40.6	2	66.7	60	49.2
Total	1	100.0	29	100.0	5	100.0	1	100.0	51	70.6	32	100.0	3	100.0	122	100.0

### Appendix 4

### Interns and Trainees, Quarter 4 2013/14, January – March 2014

Gender							
Number %							
Female	8	50					
Male	8	50					
Total	16	100					

Religion							
	Number	%					
Christian	1	6.25					
Decline to State	2	12.5					
Muslim	9	56.25					
No religion	4	25					
Total	16	100					

Sexual Orientation								
Number %								
Decline to State	6	37.5						
Heterosexual	10	62.5						
Total	16	100						

LBTH Resident							
Number %							
Resident	16	100					
Non-resident 0 0							
Total 16 100							

Note: Categories with 0 returns are excluded from all tables

Ethnicity									
Number %									
Bangladeshi	7	43.75							
Black	3	18.75							
White	6	37.5							
Total	16	100							

Disability								
	Number	%						
Not disabled	8	50						
Disabled	7	43.75						
Refused to								
say	1	6.25						
Total	16	100						

Age							
	Number	%					
<=20	5	31.25					
21-24	7	43.75					
25-34	2	12.5					
35-44	1	6.25					
50-54	1	6.25					
Total	16	100					

### Appendix 5

### New starters, trends by percentage, April 2012 - June 2014

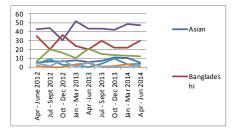
	Apr -								
	June	Jul - Sept	Oct - Dec	Jan - Mar	Apr -Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr - Jun
Gender	2012	2012	2012	2013	2013	2013	2013	2014	2014
Female	51	64	48	62	62	56	65	64	58
Male	49	36	52	38	38	44	35	36	42
Total	100	100	100	100	100	100	100	100	100

60 40			
20			Female
0 + Ferting	Jan Jun Sept.	Oct. Jan Jun.	Male
, %,	11. 190	, 201	

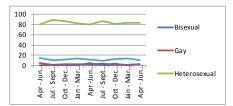
	Jul - Sept	Oct - Dec	Jan - Mar	Apr -Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr - Jun
Age	2012	2012	2013	2013	2013	2013	2014	2014
<=20	0	2	4	0	13	1	1	4
20 - 24	10	13	23	5	14	15	9	12
25 - 34	29	43	32	53	39	44	39	47
35 - 44	29	20	21	20	18	22	28	23
45 -49	13	9	5	12	9	6	9	5
50 - 54	11	5	9	5	2	6	6	3
55 - 59	7	8	3	5	2	5	3	4
60+	2	1	2	1	4	0	5	2
Total	100	100	100	100	100	100	100	100

50	
	<del></del> <=20
50	20 - 24
40	25 - 34
30	<del></del> 35 - 44
20	<del></del> 45 -49
10	
0	<del></del> 50 - 54
Jul - Oct - Jan - Apr - Jul - Oct - Jan - Apr -	<del></del> 55 - 59
Sept Dec Mar Jun Sept Dec Mar Jun	<del></del> 60+

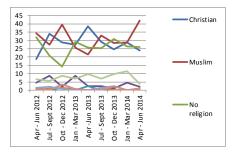
	Apr -								
	June	Jul - Sept	Oct - Dec	Jan - Mar	Apr -Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr - Jun
Ethnicity	2012	2012	2012	2013	2013	2013	2013	2014	2014
Asian	5	7	7	8	6	7	11	10	5
Bangladeshi	35	20	36	24	20	30	22	22	30
Black	7	20	16	10	21	15	14	13	12
White	43	44	30	52	43	43	42	48	47
Mixed	4	9	3	3	0	4	10	3	4
Other	1	0	0	3	5	1	1	3	0
Declined to									
State/Missing	4	1	8	0	6	0	0	0	2
Total	100	100	100	100	100	100	100	100	100



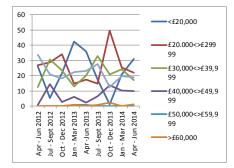
Sexual orientation	Apr - Jun 2012	Jul - Sept 2012	Oct - Dec 2012	Jan - Mar 2013	Apr -Jun 2013	Jul - Sept 2013	Oct - Dec 2013	Jan - Mar 2014	Apr - Jun 2014
Bisexual	0	0	0	0	5	0	1	1	2
Gay	5	1	2	3	2	3	1	1	2
Heterosexual	80	89	87	83	80	87	81	84	84
Lesbian	0	0	0	1	1	1	4	0	2
Decline to State/Missing	15	10	11	14	12	9	12	14	10
Total	100	100	100	100	100	100	100	100	100



	Apr - Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr -Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr - Jun
Religion	2012	2012	2012	2013	2013	2013	2013	2014	2014
Christian	19	34	29	28	38	29	25	29	24
Muslim	34	27	40	26	22	33	28	29	42
No religion	32	21	14	29	26	25	31	26	26
Other	4	9	2	9	2	2	1	5	2
Sikh	1	0	1	0	2	0	0	0	0
Jewish	0	1	1	1	0	2	0	0	0
Buddhist	1	2	1	0	0	2	2	0	1
Hindu	1	0	3	1	0	0	2	0	1
Declined to									
State/Missing	7	5	9	7	10	7	10	11	4
Total	100	100	100	100	100	100	100	100	100



	Apr - Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr -Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr - Jun
Salary	2012	2012	2012	2013	2013	2013	2013	2014	2014
<£20,000	26	5	21	42	36	17	1	21	31
£20.000<>£299									
99	27	29	34	15	18	15	49	25	22
£30,000<>£39,									
999	13	31	23	13	20	33	21	24	17
£40,000<>£49,									
999	1	14	3	6	2	6	14	10	10
£50,000<>£59,									
999	0	0	0	1	1	0	0	0	0
>£60,000	0	0	0	1	0	1	2	0	1
Casual/Paid									
Hourly	34	21	18	22	23	28	12	20	19
Total	100	100	100	100	100	100	100	100	100

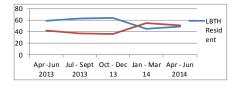


## Appendix 5 (continued)

	Apr - Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr -Jun	Jul - Sept	Oct - Dec	Jan - Mar	Apr - Jun
Disability	2012	2012	2012	2013	2013	2013	2013	2014	2014
Not Disabled	79	84	73	90	79	85	86	82	90
Disabled	2	7	10	4	4	5	5	7	7
Declined to									
State/Missing	19	10	17	6	17	10	9	11	3
Total	100	100	100	100	100	100	100	100	100

100		
80 -	~~~	Not Disabled
60 -		
40 -		— Disabled
20 -		Disabled
0 -	Apr - Jun Jul - Sept Oct - Dec Jan - Mar Apr - Jun Jul - Sept Oct - Dec Jan - Mar Apr - Jun	Declined to State/Missing

Local Resident	Apr -Jun 2013	Jul - Sept 2013	Oct - Dec 13	Jan - Mar 14	Apr - Jun 2014
LBTH Resident	58.4	62.99	64.20	44.83	49
Not LBTH Resident	41.6	37.01	35.80	55.17	51
Total	100	100	100	100	100



Note 1: Age statistics were not collected prior to July 2012 Note 2: Residential Status statistics were not collected prior to April 2013

### Appendix 6

### New starters, full year 2013/14

Ethnicity	Annual Total	%	Quarterly Average (Number)
Asian	32	7.67	8.05
Bangladeshi	99	23.61	24.79
Black	63	15.07	15.82
White	191	45.50	47.78
Mixed	15	3.57	3.75
Other	12	2.89	3.03
Declined to State/Missing	7	1.69	1.78
Total	420	100.00	105.00

Sexual orientation	Annual Total	%	Quarterly Average (Number)
Bisexual	7	1.71	1.79
Gay	10	2.36	2.48
Heterosexual	346	82.40	86.52
Lesbian	6	1.42	1.49
Decline to State/Missing	51	12.11	12.72
Total	420	100.00	105.00

Religion	Annual Total	%	Quarterly Average (Number)
Christian	128	30.55	32.08
Muslim	111	26.49	27.81
No religion	116	27.72	29.10
Other	17	4.00	4.20
Sikh	3	0.73	0.76
Jewish	2	0.56	0.59
Buddhist	3	0.82	0.86
Hindu	3	0.77	0.81
Declined to State/Missing	35	8.37	8.79
Total	420	100.00	105.00

Gender	Annual Total	%	Quarterly Average (Number)
Female	258	61.43	64.50
Male	162	38.57	40.50
Total	420	100.00	105.00

Salary	Annual Total	%	Quarterly Average (Number)
<£20,000	114	27.05	28.41
£20.000<>£29999	96	22.80	23.94
£30,000<>£39,999	87	20.62	21.65
£40,000<>£49,999	28	6.55	6.88
£50,000<>£59,999	2	0.50	0.52
>£60,000	4	0.92	0.97
Casual/Paid Hourly	91	21.56	22.64
Total	420	100.00	105.00

Disability	Annual Total	%	Quarterly Average (Number)
Not Disabled	357	84.93	89.18
Disabled	19	4.43	4.65
Declined to State/Missing	45	10.64	11.17
Total	420	100.00	105.00

Local Resident	Annual Total	%	Quarterly Average (Number)
LBTH Resident	244	58.10	61.00
Non-Resident	176	41.90	44.00
Total	420	100.00	105.00